

Knowledge Society- has gained prominence due to advances in Technology and related Applications. Knowledge Societies have to address issues about how information and ideas are to be created and, thereafter, adopted at an accelerating speed in the form of economic growth improves quality of Life and sustainable for long time. Over the next 20 years the demand for higher education will definitely outstrip the capacity of some countries to meet domestic need. The Global Student Mobility 2025 Report, prepared by IDP Education Australia, predicts the demand for international education will increase from 1.8 million international students in 2000 to 7.2 million in 2025. By all accounts these staggering figures present enormous challenges and opportunities. As students continue moving to other countries to pursue their studies, they will remain an important part of the international dimension of higher education. But student mobility cannot satisfy the hunger for higher education within densely populated countries wanting to build human capacity and thus fully participate in the knowledge Society, hence the emergence and exponential growth of cross-border education programs and providers. These new types of providers, forms of delivery, and models of collaboration will offer students education programs in their home countries.

OBJECTIVES OF THE STUDY

Objectives of the present study are as follows:

1. To understand necessity of the vision of higher education in India for vision of 2025.
2. To present the structure and growth of higher education in India for vision of 2025.
3. To examine opportunities and challenges of higher education in India.

RESEARCH METHODOLOGY

The data for study has been collected from secondary sources. The secondary data has been collected through various journals, newspapers, magazines and websites and the data for study is in real and accurate form.

STRUCTURE AND GROWTH IN HIGHER EDUCATION FOR VISION OF 2025

In India the institutional framework consists of Universities established by an Act of Parliament (Central Universities) or of a State Legislature (State Universities), Deemed Universities (institutions which have been accorded the status of a university with authority to award their own degrees through central government notification), Institutes of National Importance (prestigious institutions awarded the said status by Parliament), and Institutions established by State Legislative Act and colleges affiliated with the University (both government-aided and unaided). Universities and its constituent colleges are the main institutes of higher education in India. The education may be of the nature of General, Vocational, Professional or Technical education. Technical education includes 65 centrally funded institutions like Indian Institutes of Technology (IITs), Indian Institutes of Management (IIMs), National Institutes of Technology (NITs), Indian Institute of Science (IISc), etc. along with number of engineering colleges set up by State Governments. All India Council for Technical Education (AICTE) approves and regulates these institutions in engineering/technology, architecture, hotel management & catering technology, management studies, computer applications and applied arts & crafts. Vocational Education is another stream of higher education in India. For this a network of public and private polytechnics and vocational institutions exists and they are controlled and supervised by the Councils specializing in respective discipline. India has also developed an Open University system to encourage distance learning. Indira Gandhi National Open University (IGNOU) was the pioneer and now there are 14 open universities in -----

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India. The Distance Education Council of India (DEC), New Delhi regulates these universities, maintains the standards, encourages and organizes the activities of Open and Distance learning (ODL) in the country. Higher education sector has expanded due to distance mode of education supported by new information and communication technology (ICT) as it costs 66 per cent less and the students need not leave their homes or profession. The internet and satellite technology are being put to use to further the cause of distance education. The Higher Education sector ensures the quality of the educational process with the help of accreditation agencies established for the purpose. The main agency which accredits universities and colleges in general education is the National Assessment and Accreditation Council (NAAC) established by the UGC in 1994, whereas a similar function is done for technical education by the National Board of Accreditation (NBA) set up by AICTE in 1994, and for agricultural education by

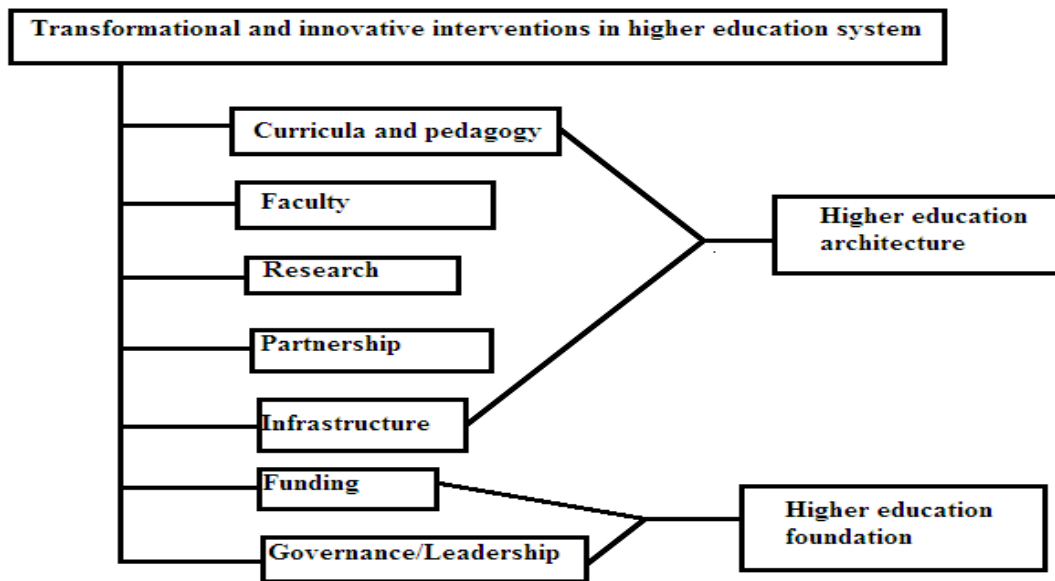
the Accreditation Board (AB) set up by ICAR in 1996. NAAC proposes to introduce the India Education Index (IEI) for ranking institutes based on academic, research performance and other parameters. The outcome will help in the international comparison of institutes. NAAC has entered into an MOU with higher learning institutes of the United States, Taiwan, Norway, and Kuwait and with the Commonwealth of Learning (COL) to facilitate collaborative work on quality assurance in higher education institutions.

Table 1: Innovative trends in variety of courses and career oriented programs have emerged across different streams

Courses	Innovative trends in variety of courses and career oriented programs have emerged across different streams
Science	Emergence of applied science courses such as actuarial science, clinical optometry, drug regulatory affairs, biotech dietetics and applied nutrition.
Commerce and Management	Sector focused programs such as family business, retail, finance, real estate and urban or rural infrastructure.
Arts	New courses structure such as four years research focused on liberal arts programs.
Engineering	Rapid growth of niche specialization, e.g. bioinformatics, environmental, thermal power and energy systems.

Source: MHRD Annual report

Figure 1: Transformational and innovations in higher education system



Source: MHRD Annual Report

Table 2: Number of higher education institutions in India

Higher education institutions	Number of universities in India
Universities and university-level institutions	504
State Universities	243
State Private Universities	53
Central Universities	40
Deemed Universities	130
Institutions of national importance established under Acts of Parliament	33
Institutions established under various	5

State legislations	
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Source: www.ugc.in.

Table 2 describes the number of universities and institutions for higher education in India. In India, at present there are 504 universities and university-level institutions, 243 state universities, 53 state private universities, 40 central universities, 130 deemed universities, 33 institutions of national importance established under acts of parliament and 5 institutions established under various state legislations for promoting higher education for greater involvement of students in higher education.

CHALLENGES AND OPPORTUNITIES IN HIGHER EDUCATION

Following are the challenges and opportunities in higher education:

Curriculum Design/Alignment

The expectation of society is different nowadays. The authorities who decide upon the policies should take a note of the situation. To be competent and to be at par with global competitors, the H.E. institutions should provide interdisciplinary programs to the students to meet the 21st century's higher education demands (Rae, 2007). H.E. institutions require reorganizing courses, programs, and structures to suit the aspirations and needs of the students (Hanna, 2003). So H.E. Institutions require to redesign or align their curriculum to support today's students to fit globally (Hirsch and Weber, 1999). Bridges (2000) also state the importance of curriculum design in today's higher education.

Student Employability

Employability is a very important aspect of H.E. system. Students seek educational opportunities to enter the world of jobs (West, 1999). According to Bridges (2000) the real requirement today is to Delhi Business Review, Vol. 14, No. 2 (July - December 2013) take into serious consideration the student placement, and in this process inculcate the requisite skills and habits viz. original analytical thinking, communication skills, superior presentations skills, working in teams, and information technology. This will help in aligning the students with the industry. Therefore, H.E. Institutions should make their curriculum more practical and industry oriented instead of traditional methods being followed. Singh and Sharma (2008) have emphasized the emerging role the industry could play in the Indian context, in ushering collaboration with the education sector; they recommend that industry could play a vital role in increasing the growth prospects of educational institutions. They also emphasized the role of government, industry associations, R&D institutions, and universities in order to strengthen the interface between industry – R&D – academia.

Quality of Learning and Teaching

The way out to compete with smart people across the globe is to ensure smart learning and quality teaching. If the H.E. institutions co-ordinate with the industry and other H.E. institutions, then it can foster towards improved and required set of skills, learning, and teaching (Tiropanis et al., 2009). Therefore, the beneficiaries will be the students who will have more access and information about the latest developments across the industry and the teachers will be acquainted with the valid facets of their subjects (Hirsch and Weber, 1999; Hanna, 2003). Singh and Sahi (2012) validate the significant relationship between active experimentation learning style and preference for facilitator instruction approach, which could help the teachers to improve the quality of learning and teaching. Quality of Research The dire need for today's H.E. institutions is to strengthen their research capacity. In order to achieve this challenge H.E. Institutions require to initiate multiple disciplines (centres) under one roof. This would help integrating varied areas of expertise and building relationships among different teams along with industry experts to establish their research capacity. It has also been acknowledged that pruning and nurturing of high quality research is one of the most important tasks carved and for the H.E. institutions (Hirsch and Weber, 1999; Hanna, 2003).

Compete and Collaborating Globally in Research and Talent

There is a global competition for talent in top students, researchers, & lecturers. Institutions need to compete at a world-class level in teaching & research. H.E. institutions should set a bar for highest standard of research; this would lead to international recognition which could further bring in higher quality and higher standard of research (Hirsch and Weber, 1999).

Adopting Emerging Technology

A varied range of tools which aid H.E. are available these days, thanks to the revolutionary

development of information technology (Fox, 1998; Hanna, 2003). The recent technological aids for H.E., offer mobility and access from anywhere and at anytime (Fox, 1998). Technologies like internet and its associated technologies can increase the capacity of an educator more quickly, easily and more scalable to help students make connections to content, context, and community – resulting in more powerful learning experience (West, 1999). Gupta, Singh, Malhotra, and Rastogi (2003) advocated the role of information Technology (IT) in teaching and education system, they further assert that the IT industry could play a direct role in IT education in particular and education in general. Developing direct linkages with IT industry would strengthen the quality education on one hand and also meet the needs of the IT industry on the other (Gupta et al., 2003).

Assessment

Assessment is a key process in Higher Education. According to Macdonald and Carroll (2006), the H.E. institutions in order to tackle the irregularities in assessment should create effective mechanisms. Assessment should be made student friendly, so that a student never suffers in the pretext of the errors committed by the evaluator or the assimilator. New Generation of Staff The best-organized institution is worth nothing, if it does not have a qualified teaching staff; unqualified staffs means poor teaching and unimaginative research (Hirsch and Weber, 1999). As per Bridges (2000), to teach the curriculum including employability skills successfully, universities need to develop the new capacities among their traditional teaching staff and new approaches to their teaching. H.E. institutions will need to develop faculty and staff dedicated to engaging a diversity of learners with more complex learning needs.

Integration of Knowledge Capital and Cross-Curricular Initiatives

To support better learning and teaching activities, integration of H.E. knowledge capital like research output, learning and teaching materials, etc., is essential (Tiropanis et al., 2009). Also cross-curricular activity in learning and teaching is essential to improve the standard of the H.E. institutions. According to Tiropanis et al., (2009), cross-curricular activities in emerging areas by matching teachers to new programme and module definitely enhance the quality of learning and teaching in H.E. Institutions. Hence, it becomes one of the most important targets of today's demanding and diverse H.E. (Bridges, 2000).

Higher Education Governance and Management

Higher education institutions' governing bodies are responsible for ensuring the effective management of the institution and for planning its future development. They are ultimately responsible for all the affairs of the institutions. Generally, they are responsible for approving institutional mission and the strategic plan, financial solvency, resourcing policy, employment and Human Resource (HR) policy and strategy, estates policy, senior appointments and remuneration, audit, legal compliance, determining educational character and mission, and so on. They are facing challenges to effectively manage the institutions hence become one of the crucial challenges in H.E. (Hirsch and Weber, 1999). To cope with this challenge, institutions need better leadership who will be able to provide academic freedom to enable them to make collective decisions with the new requirements that is the necessity to make and implement important and often unpopular decisions in a timely manner (Hirsch and Weber, 1999; Hanna, 2003).

CONCLUSION

Although there have been challenges to higher education in the past, these most recent calls for reform may provoke a fundamental change in higher education. This change may not occur as a direct response to calls for greater transparency and accountability, but rather because of the opportunity to reflect on the purpose of higher education, the role of colleges and universities in the new millennium, and emerging scientific research on how people learn. These disparate literatures have not been tied together in a way that would examine the impact of fundamental change from the policy level to the institutional level and to the everyday lives of college and university administrators, faculty and students. Now the time has come to create a second wave of institution building and of excellence in the fields of education, research and capability building. We need higher educated people who are skilled and who can drive our economy forward. When India can provide skilled people to the outside world then we can transfer our country from a developing nation to a developed nation very easily and quickly.

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HR Practices: Important aspect for Retention

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INTRODUCTION:

In the world of Globalization, every organization strives to sustain into the competition and expand the business. Organization has to concentrate on different internal and external factors of environment along with proper utilization of resources for increasing productivity of it. Human resource is